



**ORANGE COUNTY  
POST-DISASTER  
REDEVELOPMENT PLAN (PDRP)  
WORKGROUP MEETING AGENDA**



**Monday, October 17, 2011  
9:00 am to 11:00 am**

**Barnett Park  
4801 W Colonial Dr.  
Orlando, FL 32808 (Dolphin Room)**

- I. Welcome and Introduction (9:00am – 9:05am)**
- II. Discussion of Organizational Structure & Responsibilities (9:05-9:15)**
  - a. Executive Committee (Attachment 1)
  - b. Workgroup facilitator introductions
  - c. Workgroup roles and responsibilities (Attachment 2)
- III. Strengths, Weakness, Opportunity & Threats (SWOT) Results (9:15-9:25)**  
(Attachment 3)
- IV. Workgroup Breakout**
  - a. Session I (9:25am - 10:10am)
    1. Governmental Operations
    2. Infrastructure
    3. Land Use
    4. Health and Social Services
  - \*BREAK\* (10:10am – 10:15am)
  - b. Session II (10:15am – 11:00am)
    1. Economic Development
    2. Environment
    3. Housing
- V. Questions, Comments & Adjourn**

# Attachment 1

## EXECUTIVE COMMITTEE MEMBERSHIP

Current Member	Department	Email
<b>Orange County Government Representatives</b>		
Teresa Jacobs	Orange County Mayor	<a href="mailto:Teresa.Jacobs@ocfl.net">Teresa.Jacobs@ocfl.net</a>
Graciela Noriega Jacoby	Orange County Chief of Staff	<a href="mailto:Graciela.Noriega.Jacoby@ocfl.net">Graciela.Noriega.Jacoby@ocfl.net</a>
Ajit Lalchandani	Orange County Administrator	<a href="mailto:Ajit.Lalchandani@ocfl.net">Ajit.Lalchandani@ocfl.net</a>
Scott Boyd	Orange County Commissioner	<a href="mailto:Scott.Boyd@ocfl.net">Scott.Boyd@ocfl.net</a>
Rachel Chiles	Commissioner's Aide	<a href="mailto:Rachel.Chiles@ocfl.net">Rachel.Chiles@ocfl.net</a>
Fredrick Brummer	Orange County Commissioner	<a href="mailto:Fred.Brummer@ocfl.net">Fred.Brummer@ocfl.net</a>
Shirley Sharpe-Terrell	Commissioner's Aide	<a href="mailto:Shirley.Sharpe-Terrell@ocfl.net">Shirley.Sharpe-Terrell@ocfl.net</a>
Lui Damiani	Orange County Commissioner	<a href="mailto:Lui.Damiani@ocfl.net">Lui.Damiani@ocfl.net</a>
Jessica Rivera	Commissioner's Aide	<a href="mailto:Jessica.Rivera@ocfl.net">Jessica.Rivera@ocfl.net</a>
Jennifer Thompson	Orange County Commissioner	<a href="mailto:Jennifer.Thompson@ocfl.net">Jennifer.Thompson@ocfl.net</a>
Jason Russo	Commissioner's Aide	<a href="mailto:Jason.Russo@ocfl.net">Jason.Russo@ocfl.net</a>
Ted B. Edwards	Orange County Commissioner	<a href="mailto:Ted.Edwards@ocfl.net">Ted.Edwards@ocfl.net</a>
Lynette Rummel	Commissioner's Aide	<a href="mailto:Lynette.Rummel@ocfl.net">Lynette.Rummel@ocfl.net</a>
Tiffany Moore Russel	Orange County Commissioner	<a href="mailto:Tiffany.Moorerussel@ocfl.net">Tiffany.Moorerussel@ocfl.net</a>
Roberta Walton	Commissioner's Aide	<a href="mailto:Roberta.Walton@ocfl.net">Roberta.Walton@ocfl.net</a>
Dave Freeman	Emergency Management	<a href="mailto:Dave.Freeman@ocfl.net">Dave.Freeman@ocfl.net</a>
Ron Plummer	Emergency Management	<a href="mailto:Ron.Plummer@ocfl.net">Ron.Plummer@ocfl.net</a>
Dennis Weatherford	Environmental Protection	<a href="mailto:Dennis.Weatherford@ocfl.net">Dennis.Weatherford@ocfl.net</a>
Susan Caswell	Orange County Planning	<a href="mailto:Susan.Caswell@ocfl.net">Susan.Caswell@ocfl.net</a>
Jon Weiss	Growth Management	<a href="mailto:Jon.Weiss@ocfl.net">Jon.Weiss@ocfl.net</a>
Chris Testerman	Government Relations	<a href="mailto:Chris.Testerman@ocfl.net">Chris.Testerman@ocfl.net</a>
Frantz Dutes	Housing Department	<a href="mailto:Frantz.Dutes@ocfl.net">Frantz.Dutes@ocfl.net</a>
Ronda Robinson	Health & Social Services	<a href="mailto:Ronda.Robinson@ocfl.net">Ronda.Robinson@ocfl.net</a>
Kelsey Howell	Emergency Management	<a href="mailto:Kelsey.Howell@ocfl.net">Kelsey.Howell@ocfl.net</a>
Lori Cunniff	Natural Resources	<a href="mailto:Lori.Cunniff@ocfl.net">Lori.Cunniff@ocfl.net</a>
Melvin Pittman	Natural Resources	<a href="mailto:Melvin.Pittman@ocfl.net">Melvin.Pittman@ocfl.net</a>
Mark Massaro	Public Works	<a href="mailto:Mark.Massaro@ocfl.net">Mark.Massaro@ocfl.net</a>
Linda Weinberg	Health & Human Services	<a href="mailto:Linda.Weinberg@ocfl.net">Linda.Weinberg@ocfl.net</a>



## Attachment 2

### WORKING GROUP RESPONSIBILITIES AND CHAIRPERSON

Working Group	Responsibilities	Chairperson
<b>Government Operations</b>	<ul style="list-style-type: none"><li>• Identifying strategies to avoid insolvency</li><li>• Sustaining essential governmental services</li></ul>	
<b>Infrastructure</b>	<ul style="list-style-type: none"><li>• Maintain current list of infrastructure assets</li><li>• Prioritize assets based on high, medium or low criticality</li><li>• Coordinate debris management and disposal with Land Use to ensure consistency</li></ul>	
<b>Land Use</b>	<ul style="list-style-type: none"><li>• Recommend policy changes to Comprehensive Plans that reduce exposure to hazard consequences</li><li>• Ensure temporary uses are consistent with future land use policies</li><li>• Coordinate with Environmental Protection Workgroup to ensure balance</li></ul>	
<b>Human and Social Services</b>	<ul style="list-style-type: none"><li>• Support health care operations including retention of medical staff</li><li>• Monitor potential public health threats</li><li>• Support continuation of long-term needs to special populations</li></ul>	

Working Group	Responsibilities	Chairperson
<b>Economic Redevelopment</b>	<ul style="list-style-type: none"> <li>• Promotion of Business Continuity Planning</li> <li>• Facilitate communication within &amp; among the business community</li> <li>• Identify sources of financial assistance</li> <li>• Identify business redevelopment incentives</li> </ul>	
<b>Environment</b>	<ul style="list-style-type: none"> <li>• Ensure environmental restoration is balanced with reconstruction and redevelopment actions</li> <li>• Monitor pollution and other potential sources of environmental contaminants</li> </ul>	
<b>Housing</b>	<ul style="list-style-type: none"> <li>• Promotion of mitigation techniques for rebuilding and repair</li> <li>• Review Temporary &amp; Long-Term Housing Plan &amp; provide technical guidance</li> <li>• Promote affordable housing in redevelopment projects</li> </ul>	

## Attachment 3

### STRENGTHS, WEAKNESSES, OPPORTUNITIES, AND THREATS

#### Hurricanes:

##### Strengths and Opportunities

- Public works plans throughout the year and also regularly checks drainage systems and pipes.
- Three to four days before storm hits, they check all infrastructure
- In May of each year, the county has 3,000-4,000 sandbags on hand in case of flooding
- Staff is trained how to deal with reimbursement
- The county has three contractors for debris pickup as well as ample debris processing sites
- Citizen debris drop-off sites are pre-planned
- Points of distribution (PODs) were well executed in 2004
- Nonessential county employees staff PODs and shelters
- Designated 22-24 task force teams after 2004, each chaired by key leadership
- Communication during hurricanes is strong due to Neighborhood Services department relationship with county HOAs
- In 2004, Orange County took out full page ads for POD and debris drop off information
- Orange County has media and communications plans
- Signage along evacuation routes lists shelter information for incoming populations
- Visitors bureau keeps record of open hotel rooms
- Transportation plans are coordinated for three separate events: hurricane coming from east, hurricane coming from west, and evacuation from south Florida.
- Lynx coordinates special needs transportation

##### Weaknesses and Threats

- Being a host county and a tourist destination necessitates additional planning and resources
  - Visitors may not know where shelters are located
- When Charley hit everyone stayed; when Jeanne hit everyone left; behavior was hard to predict

#### Domestic Incident:

##### Strengths and Opportunities

- Security Task Forces already exist and have strong coordination of several plans.
- Plans already incorporate intelligence gathering.
- There is a liaison officer to coordinate various task forces.
- The focus includes theme parks, cruise lines, airports
- The County has taken advantage of all grants available.
- The tourism and I Drive area exhibit a sense of security through the presence of police
- The county has a strong database of businesses to call on for assistance and coordination during an incident.
- Schools practice for manmade and natural disasters
- Hospitals state disaster events at the arena with transfer to hospitals, and this includes a surge capacity event and triage practices.
- A large scale planning event for a multiple disaster event is planned for 2013.
- Large employers have plans for disaster to get back on line quickly.
- Food planning takes place with large businesses.
- Large businesses, hospitals and the county have planned for an anthrax threat with mass dissemination of prophylactics for various threats. Also for flu.
- Within the county, several teams participate, including Seaworld, Universal, and communities, to help the county assist citizens and businesses with medical responses and with Citizens on Patrol (COPS). The county conducts meetings with all participants on annual bases.
- Always room for improvement

### Weakness and Threats

- Maintenance of plan preparedness is heavily dependent on Federal funding which may be diminished.
- Planning for disasters have relied heavily on Federal grants that may dwindle, and local governments must pick up the shortfall. Some preparedness may drop due to funding issues. It may be difficult to maintain the current level of funding.

### **Wildfires:**

#### Strengths and Opportunities:

- Controlled burns are conducted by the count to prevent the spread of wildfires
- The creation of a fire protection plan to identify areas of concern and how to manage those areas in the event of a wildfire
- The experience of the fire department in dealing with wildfires
- Knowledge and capabilities to successfully fight wildfires
- County is contracted with others to acquire the right equipment to tackle wildfires as needed

#### Weaknesses and Threats:

- County is limited in the type of necessary equipment needed to fight wildfires